Table of Contents

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 DEFINITIONS</td>
<td>2</td>
</tr>
<tr>
<td>2 CORPORATION NAME</td>
<td>4</td>
</tr>
<tr>
<td>3 GOVERNANCE</td>
<td>4</td>
</tr>
<tr>
<td>4 MEMBERSHIP</td>
<td>4</td>
</tr>
<tr>
<td>5 PRIVILEGES AND OBLIGATIONS OF MEMBERS</td>
<td>6</td>
</tr>
<tr>
<td>6 THE BOARD OF DIRECTORS</td>
<td>7</td>
</tr>
<tr>
<td>8 FINANCES AND PROPERTIES</td>
<td>20</td>
</tr>
<tr>
<td>9 GRADUATE REPRESENTATIVE COUNCIL</td>
<td>24</td>
</tr>
<tr>
<td>10 GRC MEETINGS</td>
<td>28</td>
</tr>
<tr>
<td>11 ANNUAL GENERAL MEETINGS</td>
<td>29</td>
</tr>
<tr>
<td>12 SPECIAL GENERAL MEETINGS</td>
<td>31</td>
</tr>
<tr>
<td>13 AMENDING THE OBJECTS AND BYLAWS</td>
<td>32</td>
</tr>
<tr>
<td>14 ELECTION OF THE BOARD OF DIRECTORS</td>
<td>32</td>
</tr>
<tr>
<td>15 ELECTIONS CONDUCTED BY THE GRC</td>
<td>34</td>
</tr>
<tr>
<td>16 REFERENDUMS</td>
<td>35</td>
</tr>
<tr>
<td>17 JUDICIAL BOARD</td>
<td>37</td>
</tr>
<tr>
<td>18 DISSOLUTION OF THE ASSOCIATION</td>
<td>39</td>
</tr>
<tr>
<td>19 LIABILITIES</td>
<td>40</td>
</tr>
</tbody>
</table>
1 Definitions

1.1 “Academic Terms” are periods defined in the UCalgary Calendar, during which half-credit courses begin and end.

1.2 “Ad hoc Committees” are groups of Active Members that exist during limited time frames, meeting on a regular basis to deliberate and act upon affairs of the Association pertaining to a specific area until resolution is attained.

1.3 “Annual General Meeting” (AGM) of the Association is held in the Fall semester and no later than September 30; all Active Members may attend and vote.

1.4 “Association” is the Graduate Students’ Association of the University of Calgary.

1.5 “Board” means the board of directors of the Association, which comprises the President, Vice President (VP) Academic, Vice President (VP) External, Vice President (VP) Student Life, and Vice President (VP) Finance & Services.

1.6 “Business Day” is a weekday on which the UCalgary Calendar does not specify that the university is closed.

1.7 "Bylaws" means these bylaws, as amended from time to time.

1.8 “Capital Asset” refers to any property, plant, or equipment owned by the Association with a value of five hundred dollars ($500) or more and has a usable life span of more than one (1) year. Like items from a single transaction which are less than $500 separately, but exceed $500 in aggregate are also considered a capital asset.

1.9 “Chief Returning Officer” (CRO) is an Active Member elected by the GRC to organize and oversee the annual election of the Board and any necessary by-elections, referenda.

1.10 “Clerk” (secretary) is a person appointed by the GRC to record minutes at GRC, AGM, and SGM meetings.

1.11 “Collective Agreement” refers to the contractual agreement between the GSA and The University of Calgary outlining each party’s obligations relating to Graduate Teaching Assistantships, Graduate Non-Teaching Assistantships, and Graduate Research Assistantships.

1.12 “Commissioner” is an Active Member appointed by a Director to assist such Director with his/her portfolio. Commissioners may attend Board meetings as required by the Board.

1.13 “Conflict of Interest” occurs when an individual or organization is involved in multiple interests, one of which could corrupt the motivation for an act in another.

1.14 “Consortium” is a collection of two or more DGAs; Consortiums must meet the requirements of the Association’s Departmental Graduate Students’ Association Policy.

1.15 “Departmental Graduate Association” (DGA) is a graduate student organization composed.
Bylaws 2016/17

of Active Members in a department at the UCalgary; DGAs must meet the requirements of the Association’s Departmental Graduate Students’ Association Policy.

1.16 "Director" means an Active Member elected to the Board.

1.17 “Executive Officer” (EO) is a full-time staff member responsible for managing the day-to-day operations of the Association; the Executive Officer reports directly to the Board.

1.18 “GA(N)T” refers to the general category of appointments covered by the Collective Agreement and includes teaching assistantships, non-teaching assistantships, and research assistantships.

1.19 “Fiscal Year” refers to the period over which annual financial statements are calculated; the Association’s fiscal year coincides with that of the UCalgary (April 1-March 31).

1.20 “Graduate Representative Council” (GRC) is a group of Active Members from eligible departments at the UCalgary; GRC members deliberate on issues affecting the Association, offer advice to the Board, and disseminate information to other Active Members.

1.21 “Judicial Board” is a group of GRC members responsible for mediating disputes between parties within the Association as they pertain to the Association’s Objects and Bylaws.

1.22 "Members" means, collectively, Active Members, Associate Members and Honorary Members, each as defined in Bylaw 4.

1.23 “Memorandum of Understanding” refers to an agreement between the GSA and one or more external organizations describing a bilateral or multilateral agreement outlining each party’s responsibilities surrounding a specific project or initiative. At minimum, the MOU outlines the purpose and scope, background including the need for an MOU, the GSA’s responsibilities, the external organization(s) responsibilities, and signatures of all parties involved.

1.24 "Objects" means the objects of the Association, as amended from time to time.

1.25 “Policy” refers to a plan of action or guidelines developed by the Association, whether formally documented and maintained or informally followed as a matter of habit. Matters resolved by “Majority Vote” require more eligible votes in favour than opposed to pass.

1.26 "Societies Act" means the Societies Act (Alberta) and the regulations made thereunder, as amended from time to time.

1.27 “Speaker” is an Active Member elected by the GRC to chair GRC, AGM, and SGM meetings, and acts as a liaison between the GRC and the Board.

1.28 “Special General Meeting” (SGM) is a full meeting of the Association other than the AGM; all Active Members may attend and vote.

1.29 “Special Resolution” has the meaning given to this term in the Societies Act.

1.30 “Standing Committees” are groups of Active Members that exist in perpetuity, meeting on a regular basis to deliberate and act upon affairs of the Association pertaining to a specific
Bylaws 2016/17

1.31 “Terms of Reference” outlines the purpose, authority, composition, and budgetary considerations of a project or committee that includes a group of people working towards a common goal.

1.32 “Two-Thirds Majority Vote” require twice as many eligible votes in favour than opposed to pass.

1.33 “UCalgary” is the University of Calgary.

1.34 “Volunteer Fellowship” is a monetary grant awarded to help attract and encourage volunteers to the Association.

1.35 All terms used in these Bylaws that are defined in the Societies Act and are not otherwise defined in these Bylaws shall have the meanings given to such terms in the Societies Act.

2 Corporation Name

2.1 The organization shall be known as “The Graduate Students’ Association of the University of Calgary” (the Association).

3 Governance

3.1 The government of the Association arises from, and shall always follow, the principle of democratic rule.

3.2 The Association shall have three branches of government: the Board, the Graduate Representative Council, and the Judicial Board.

3.3 The Association shall remain an autonomous body with the rights and privileges given to it under the Alberta Societies Act and the Post-Secondary Learning Act.

3.4 The Association's membership or association in any group or organization external to the UCalgary that requires that said group or organization's bylaws, policies, or procedures override or whose bylaws, policies, or procedures conflict with the Objects, Bylaws, policies or procedures of the Association shall be void ab initio.

3.5 In addition to these Bylaws, the Association has additional governing policy and procedure.

4 Membership

4.1 Membership is non-transferable.

Active Members

4.2 All persons registered as graduate students in the Faculty of Graduate Studies or as Credit Certificate and Diploma Program students at UCalgary who pay full- or part-time Association fees shall be Active Members of the Association (Active Members).
4.3 Visiting graduate students not paying fees as defined in the Memorandum of Understanding between the Association and the Faculty of Graduate Studies shall be Associate Members of the Association (Associate Members).

Honorary Members

4.4 The GRC may confer honorary lifetime membership to any person deemed worthy; such persons shall be known as Honorary Members of the Association (Honorary Members).

4.4.1 Nominations for membership as an Honorary Member may only be made by Active Members.

4.4.2 Honorary Members do not have voting rights, nor do they have any of the rights or privileges as Active Members as defined in Article 5.1.

Duration of Active Membership

4.5 Membership as an Active Member shall cease at the end of the student’s final registered year as a graduate student in the Faculty of Graduate Studies or as a Credit Certificate and Diploma Program student at UCalgary.

4.6 Membership as an Active Member shall not cease as a result of loss of UCalgary student status, including but not limited to expulsion or resignation, except those mentioned in Bylaw 4.5.

4.6.1 Active Members who have lost their UCalgary student status will not be able to vote on any of the affairs related to the Association.

Withdrawal of Membership

4.7 Any Member may withdraw their membership to the Association at any time by informing the President, the Executive Officer, or the Speaker in writing or by electronic means.

4.7.1 Any fees paid by the Member, if applicable, will not be reimbursed unless unanimous approval of the Board.

4.8 Should a Member be expelled as outlined in 9.2.2 any fees paid to the Association will not be reimbursed unless unanimous approval by the Board.

5 Privileges and Obligations of Members

Privileges of Members

5.1 Active Members shall have the following privileges, subject to Bylaw 9.2.2:

5.1.1 to be entitled to one vote on each question or motion arising at the AGM or a SGM.
5.1.2 to participate, but not vote, in open GRC meetings, subject to Bylaw 9.

5.1.3 to participate in the Association through its structure and services, as governed by its Bylaws.

5.1.4 to be represented by the Association for all issues relating to the Collective Agreement.

5.1.5 to participate in the Association’s Health and Dental Plan.

5.1.6 to apply for Association specific awards and bursaries.

5.1.7 to be represented by the Association in relation to any grievances and/or appeals associated with the Active Members relationship with UCalgary

5.1.8 to participate in the Association’s yearly election as outline in the Association’s Election Policy.

5.2 The membership privileges listed in this section are subject to Bylaw 9.2.

Obligations of Members

5.3 Active Members shall have the following obligations:

5.3.1 to observe the Objects, Bylaws, policies and procedures of the Association.

5.3.2 to pay fees levied by the Association in accordance with the Objects and Bylaws of the Association.

6 The Board of Directors

Composition

6.1 The Board shall consist of the five Directors: the President, VP Academic, VP External, VP Student Life, and VP Finance & Services.

6.1.1 Each member of the Board will receive a monthly honorarium for their volunteer service to the Association.

6.1.1.1 The Finance Standing Committee will determine, from time to time, the appropriate amount of the honorarium to be given to each member of the Board based on a recommendation of the Board. At minimum, the Board will present to the Finance Standing Committee how many hours each month each Board member is spending on Association matters, position descriptions including committee representation requirements, comparable honoraria being paid to other Canadian graduate organization Board members with similar levels of accountability and responsibility, and any other information deemed pertinent by the FSC.
Bylaws 2016/17

6.2 No Active Member shall hold more than one elected, acclaimed, or appointed Directorship concurrently at any time, subject to Bylaw 6.19, Bylaw 6.21, and Bylaw 6.22.

6.3 Only Active Members may serve as Directors.

6.4 The election of Directors is determined according to Bylaw 14 and according to procedures in the Electoral Policy.

6.5 The term of office for Directors begins at 12:00 AM on May 1 in the year of election and, subject to earlier termination in accordance with these Bylaws, ends no earlier than 11:59 PM on the following April 30. The Board, in their sole discretion, may extend the termination by up to two (2) weeks depending on the transition requirements of the incoming Board.

Powers and Obligations of the Board

6.6 The Board shall manage, or supervise the management of, the business and affairs of the Association and may exercise all such powers and do all such acts and things as may be exercised or done by the Association and are not expressly directed or required to be done in some other manner by the Societies Act, these Bylaws, any Special Resolution of the Members or by statute.

6.6.1 Every Director in exercising his/her powers and discharging his/her duties shall:

6.6.1.1 act honestly and in good faith with a view to the best interests of the Association; and

6.6.1.2 exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

6.6.2 Directors are responsible for disclosing any Conflicts of Interest as per Bylaw 7, and the Board is subsequently required to establish how to proceed. Failure to disclose conflicts is considered grounds for dismissal as per Bylaw 6.22.

6.6.3 The Board shall be accountable to all Active Members, including the GRC.

6.6.4 The Speaker of the GRC shall act as a liaison between the GRC and the Board.

6.7 Each Director may appoint one (1) Active Member to serve as their Commissioner to assist the Director with his/her portfolio.

6.7.1 Commissioners shall be:

6.7.1.1 voting members of the GRC, subject to Bylaw 4.2, 9.3 and 9.17.

6.7.1.2 responsible for their assigned portfolios.

6.7.2 Any Commissioner may resign at any time by submitting a letter of resignation either in-person or by electronic means to the President, the Speaker, or the
Executive Officer. This resignation takes place effective the date specified in this letter.

6.8 The Executive Assistant of the Association is responsible for attending all Board meetings and is responsible for recording the minutes in writing.

Responsibilities and Mechanisms of the Board

6.9 The Board shall strive towards consensus on all issues.

6.9.1 If the Board cannot achieve consensus on a particular issue, the matter shall be resolved by Majority Vote as long as quorum as outlined in Bylaw 6.12.7.1 has been established.

6.10 The Board may strike Ad hoc Committees or Standing Committees as needed or required as long as Terms of Reference have been approved in advance by the Board.

6.11 Approve the annual operations budget prior to being sent to the Finance Standing Committee.

Meetings of the Board

6.12 Director Meeting Provisions.

6.12.1 Place of Meetings

6.12.1.1 Meetings of Directors and of any committee of Directors may be held at any place. A meeting of Directors or of any committee of Directors may be convened by the President or any Director at any time and the President shall, as soon as is reasonably practicable upon receipt of direction of any of the foregoing, send a notice of the applicable meeting to the Directors or to each Director who is a member of such committee of Directors, as the case may be.

6.12.2 Notice

6.12.2.1 Notice of the time and place for the holding of any meeting of Directors or of any committee of Directors must be sent to each Director or each Director who is a Member of such committee of Directors, as the case may be, not less than five days (exclusive of the day on which the notice is sent but inclusive of the day for which notice is given) before the date of the meeting; provided that the meetings of Directors or of any committee of Directors may be held at any time without notice if all of the Directors or members of such committee are present (except where a Director attends a meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting is not lawfully called) or if all of the absent Directors have waived notice of the meeting. The
notice of a meeting may specify the purpose or the business to be transacted at the meeting.

6.12.2.2 For the first meeting of Directors to be held following the election of Directors or for a meeting of Directors at which a Director is appointed to fill a vacancy in the Board, no notice of such meeting need be given to the newly elected or appointed Director or Directors in order for the meeting to be duly constituted, provided a quorum of the Directors is present.

6.12.3 Waiver of Notice

6.12.3.1 Notice of any meeting of Directors or of any committee of Directors or the time for the giving of any such notice or any irregularity in any meeting or in the notice thereof may be waived by any Director in writing delivered personally to or by letter or email addressed to the President or the Executive Officer or in any other manner, and any such waiver may be validly given either before or after the meeting to which such waiver relates. Attendance of a Director at any meeting of Directors or of any committee of Directors is a waiver of notice of the meeting, except when a Director attends a meeting for the express purpose of objecting to the transaction of any business on the ground that the meeting is not lawfully called.

6.12.4 Omission of Notice

6.12.4.1 The accidental omission to give notice of any meeting of Directors or of any committee of Directors to, or the non-receipt of any notice by, any person does not invalidate any resolution passed or any proceeding taken at such meeting.

6.12.5 Participation in Meetings by Electronic Means

6.12.5.1 A Director may participate in a meeting of Directors or of any committee of Directors by electronic means, telephone or other communication facilities that permit all persons participating in the meeting to hear each other, and a Director participating in a meeting by those means is deemed for the purposes of these Bylaws to be present at that meeting.

6.12.6 Adjournment

6.12.6.1 Any meeting of Directors or of any committee of Directors may be adjourned from time to time by the chair of the meeting, with the consent of the meeting, to a fixed time and place. Notice of an adjourned meeting of Directors or of any committee of Directors is not required to be given if the time and place of the adjourned meeting is announced at the original
Bylaws 2016/17

meeting. Any adjourned meeting of Directors or of any committee of Directors is duly constituted if held in accordance with the terms of the adjournment and a quorum is present thereat. The Directors who formed a quorum at the original meeting of Directors or of any committee of Directors are not required to form the quorum at the adjourned meeting. If there is no quorum present at the adjourned meeting, the original meeting is deemed to have terminated forthwith after its adjournment. Any business that might have been brought before or dealt with at the original meeting in accordance with the notice calling the same may be brought before or dealt with at any adjourned meeting.

6.12.7 Quorum and Voting

6.12.7.1 A majority of the number of Directors constitutes a quorum at any meeting of Directors. A majority of the number of Directors on a committee of Directors constitutes quorum at any meeting of that committee of Directors. Notwithstanding any vacancy among the Directors, a quorum of Directors may exercise all the powers of the Directors or a committee of Directors. The Directors may not transact business at a meeting of Directors or of any committee of Directors unless a quorum is present at the beginning of the meeting. Unless otherwise stated in these Bylaws, questions arising at any meeting of Directors or of any committee of Directors must be decided by a majority of votes. In the case of an equality of votes, the chair of the meeting, in addition to their original vote, has a second vote.

6.12.8 Resolution in Lieu of Meeting

6.12.8.1 A resolution in writing, signed by all of the Directors entitled to vote on that resolution at a meeting of Directors or of a committee of Directors, is valid as if it had been passed at a meeting of Directors or of a committee of Directors. A resolution in writing dealing with all matters required by the Societies Act or these Bylaws to be dealt with at a meeting of Directors or of a committee of Directors, and signed by all of the Directors entitled to vote at that meeting, satisfies all of the requirements of the Act or these Bylaws relating to meetings of Directors or of a committee of Directors.

6.13 Member Meeting Provisions

6.13.1 Participation in Meetings by Electronic Means

6.13.1.1 A Member or any other person entitled to attend a meeting of
Members may participate in the meeting by electronic means, telephone or other communication facilities that permit all persons participating in the meeting to hear or otherwise communicate with each other, and a person participating in such a meeting by any such means is deemed for the purposes of the Societies Act and these Bylaws to be present at the meeting.

6.13.2 Meeting Held by Electronic Means

6.13.2.1 If the Directors or Members call a meeting of Members, the Directors or the Members that called the meeting may determine that the meeting shall be held entirely by electronic means, telephone or other communication facility that permits all participants to communicate adequately with each other during the meeting.

6.13.3 Record Dates

6.13.3.1 The Directors may fix in advance a date as the record date for the determination of Members entitled to receive notice of or to vote at a meeting of Members, but such record date shall not precede by more than 30 days or by less than 21 days the date on which the meeting is to be held.

6.13.3.2 If no record date is fixed, the record date for the determination of Members entitled to receive notice of or to vote at a meeting of Members is:

   6.13.3.2.1 the last business day preceding the day on which the notice is sent; or
   6.13.3.2.2 if no notice is sent, the day on which the meeting is held.

6.13.3.3 The record date for the determination of Members for any other purpose other than to establish a Member’s right to receive notice of or to vote at a meeting of Members shall be the day on which the Directors pass the resolution relating to that purpose.

6.13.4 Electronic Voting

6.13.4.1 Any person participating in a meeting of Members by electronic means, telephone or communication facility under Section 6 and entitled to vote at the meeting may vote by electronic means, telephone or other communication facility that the Association has made available for that purpose. Notwithstanding Section 6, any vote referred to in Section 6
may be held entirely by electronic means, telephone or other communication facility if the Association makes available such a communication facility.

6.13.5 Adjournment

6.13.5.1 The chair of the meeting may, with the consent of the meeting, adjourn any meeting of Members from time to time to a fixed time and place, and if the meeting is adjourned by one or more adjournments for an aggregate of less than 30 days it is not necessary to give notice of the adjourned meeting other than by announcement at the time of an adjournment.

6.13.6 Persons Entitled to be Present

6.13.6.1 The only persons entitled to be present at a meeting of Members shall be those entitled to vote thereat, the Directors and auditor of the Association and others who, although not entitled to vote, are entitled or required under any provision of the Societies Act or Bylaws to be present at the meeting. Any other person may be admitted only on the invitation of the chair of the meeting or with consent of the meeting.

Duties of the President

6.14 The President shall:

6.14.1 chair all meetings of the Board.

6.14.1.1 The President may appoint a replacement Chair in the case of his/her absence or with the consent of the Board.

6.14.2 enforce due observation of the Objects, Bylaws, policies and procedures of the Association, and undertake all presidential duties described therein.

6.14.3 be charged with the general management and supervision of all of the affairs and operations of the Association.

6.14.4 be an ex-officio member of all Board of Director and GRC committees.

6.14.5 be responsible for overseeing the Executive Officer, which includes conducting an annual performance review.

6.14.6 oversee the committee responsible for negotiating agreements for Graduate Assistantships.

6.14.6.1 the President has the authority to appoint any Active Member whom he/she feels has the ability to act in the best interest of the Association as the lead negotiator;

6.14.7 have custody and use of the official Association seal.
Bylaws 2016/17

6.14.8 be the Association’s nominee to UCalgary’s Board of Governors.

6.14.9 be the Association’s nominee to UCalgary’s Senate.

6.14.9.1 The President has the authority to delegate the above membership to any eligible Active Member, typically the VP External; however the President remains responsible for oversight of said membership.

6.14.10 Sit as one of the Association’s representatives on the Council of the Faculty of Graduate Studies (FGS) and the General Faculties Council (GFC).

6.14.11 Sit as the Association’s representative on the GFC’s Campus and Facilities Development Subcommittee (CFDS), the GFC’s Academic Planning and Priority Committee (APPC), the GFC’s Student Academic Appeals Committee (SAAC), the FGS Executive Committee (FGSEC), and the West Campus Development Trust (WCDT),

6.14.11.1 The President has the authority to delegate the above membership to any eligible Active Member; however, the President remains responsible for oversight of said membership.

6.14.12 Report to the GRC at every GRC meeting.


6.14.15 Assume responsibility of vacant directorships, subject to Bylaw 6.2 and Bylaw 6.20.

6.14.16 Be responsible for any other affairs of the Association that do not fall under the jurisdiction of other Directors.

Duties of the VP Academic

6.15 The VP Academic shall:

6.15.1 act as an academic representative to ensure that the interests of graduate students are upheld in all academic and research related matters and appeals.

6.15.2 sit as one of the Association’s representatives on the FGS and the GFC.

6.15.3 sit on the General Faculties Council Executive Committee, the Teaching & Learning Committee, and is responsible for the relationship with the Institute for Teaching and Learning.

6.15.4 sit on the GFC’s Research & Scholarship Committee.

6.15.4.1 The VP Academic has the authority to delegate the latter...
Graduate Students Association of the University of Calgary Bylaws
Submitted for Approval by AGM: Sept. 27, 2016

Bylaws 2016/17

membership to any eligible Active Member; however, the VP Academic remains responsible for oversight of said membership.

6.15.5 be responsible for the oversight of the Academic Standing Committee as per the Academic Standing Committee’s Terms of Reference and Governance Policy.

6.15.6 be responsible for the oversight of the Awards Chair(s), and for distributing, by recommendation of the Awards Standing Committee, all awards and bursaries of the Association as outlined in the Awards Committee’s Terms of Reference and Governance Policy.

6.15.7 be responsible for the oversight of the Academic Standing Committee as per the Academic Standing Committee’s Terms of Reference and Governance Policy.

6.15.8 be responsible for the Association’s relationship with the Office of the Ombudsperson and any related partners.

6.15.9 oversee the Association’s representatives on individual faculty councils.

6.15.10 report to the GRC at every GRC meeting.

6.15.10 undertake other duties and committees as assigned by the President or the Board.

Duties of the VP External

6.16 The VP External shall:

6.16.1 sit as one of the Association’s representatives on the FGS and the GFC.

6.16.2 report to the Board and GRC on developments external to the university that affect Members of the Association in relation to municipal, provincial, and federal advocacy issues.

6.16.3 report to the GRC at every GRC meeting.

6.16.4 hold responsibility for advocacy activities of the Association.

6.16.5 be responsible for developing and maintaining the Association’s relationships with all levels of government.

6.16.6 oversee the External Relations Standing Committee as per the Committee’s Terms of Reference and Governance Policy.

6.16.7 represent the Board in the Association’s participation in student advocacy organizations.

6.16.8 oversee the social media efforts of the Association

6.16.9 coordinate with the Executive Officer in relation to the Employer Liaison program.

6.16.10 oversee the Association's memberships and relationships in external membership based organizations in which the Association are members.

6.16.11 undertake other duties and committees as assigned by the President or the Board.
Duties of the VP Student Life

6.17 The VP Student Life shall:

6.17.1 be responsible for the oversight and the conduct of social events offered by the Association.

6.17.2 coordinate the Association’s efforts in relation to UCalgary’s graduate student orientation initiatives.

6.17.2.1 The VP Student Life is responsible for drafting and amending, from time to time, a MOU between the Association and the Faculty of Graduate Studies outlining roles and responsibilities associated with orientation initiatives.

6.17.3 be responsible for oversight of the Student Experience Standing Committee and its affiliated committees as determined by the Board and as outlined in specific committee’s Terms of Reference and the Governance Policy.

6.17.4 be responsible for developing and implementing services to meet the needs of international students, including overseeing the Newcomers & International Students Committee Chair.

6.17.5 be responsible for all issues relating to DGAs and consortia.

6.17.6 be responsible for maintaining the Association’s relationship with student services entities on campus.

6.17.7 sit as one of the Association’s representatives on the FGS and the GFC.

6.17.8 report to the GRC at every GRC meeting.

6.17.9 undertake other duties and committees as assigned by the President or the Board.

Duties of the VP Finance & Services

6.18 The VP Finance & Services shall:

6.18.1 oversee the financial dealings and transactions of the Association.

6.18.2 oversee the Chair and act as Vice-Chair of the Finance Standing Committee, as per Bylaws 8.12, 8.15, and 8.16.

6.18.3 oversee the development of the Association's annual budget and make recommendations to the Board, Finance Standing Committee, and the GRC on membership fees.

6.18.4 present the Association's annual budget to the Members during the AGM for information.

6.18.5 oversee the maintenance and development of all Association services, including the Association’s Health and Dental Plan, the Last Defence Lounge, the Collective Agreement, and Quality Money.
6.18.6 be responsible for negotiating the terms and conditions of the Association’s Health and Dental plan.

6.18.7 act as the Association’s representative in relation to GA(N)T/GAR inquiries.

6.18.8 oversee the Sustainability Committee as outlined in the Sustainability Committee’s Terms of Reference and Governance Policy

6.18.9 sit as one of the Association’s representatives on the FGS and the GFC.

6.18.10 report to the GRC at every GRC meeting.

6.18.11 undertake other duties and committees as assigned by the President or the Board.

Removal and Resignation of Directors

6.19 Any Director may resign at any time by submitting a letter of resignation either in-person or by electronic means to the President, the Speaker, or the Executive Officer. This resignation takes place effective the date specified in this letter.

6.20 A Director must resign from office upon the termination of his/her registration at UCalgary.

6.21 If the President resigns, is removed by Judicial Review process under the Association Bylaws, dies, or is temporarily unable to fulfill his/her duties, the order of succession shall be as follows: VP Academic, VP External, VP Student Life, then VP Finance & Services.

6.21.1 The Director thus designated will assume the position of Acting President until such time as a by-election can be held to fill the position of President or the President is able to resume her/his duties.

6.21.2 The Acting President shall have all the privileges and responsibilities of the President, in addition to the privileges and responsibilities of her/his original Directorship; however, the Acting President shall only have one vote.

6.21.3 If all Directors are for some reason removed or incapacitated then the Judicial Board, as called upon by the Speaker, shall be responsible for appointing an Acting President and initiating by-elections in consultation with the CRO. Decisions made by the acting President shall be ratified once the new Directors are elected.

6.22 A Director who behaves in a manner unbefitting of his/her position, including but not limited to missing two consecutive meetings or functions at which her/his attendance is required according to her/his position description, without communicating the intent to be or the reason for being absent, may be immediately removed from office by either:

6.22.1 unanimous vote in favour of removal by all other Directors and ratification by Two-Thirds Majority Vote at the GRC.

6.22.2 Two-Thirds Majority Vote for removal by the GRC.

6.23 In the event that a directorship becomes vacant, the Board must:
6.23.1 appoint an interim non-voting Director to the Board to fill that directorship, if possible, if the vacant position falls after February 1, subject to Bylaw 14.11.

6.23.1.1 If the Board decides it is not possible to reassign the vacant Director’s portfolio, the duties of that directorship may be shared by two or more Directors until the following annual election. If extra hours are required to fulfill the additional workload, the Directors taking on the additional responsibilities may be entitled to additional remuneration as outline in the Association's Board Self Governance Policy.

6.23.2 If a Directorship becomes vacant prior to February 1st the duties of that Directorship may be shared by two or more Directors until such time as a by-election can be held, at the discretion of the CRO. The by-election will take place at a GRC meeting as determined by the CRO. If extra hours are required to fulfill the additional workload, the Directors taking on the additional responsibilities may be entitled to additional remuneration as outline in the Association's Board Self Governance Policy.

Executive Officer

6.24 The Executive Officer (EO) is a full-time staff member of the Association whose position, irrespective of the title, refers to the individual staff member who reports directly to the Board through the President and is the supervisor, manager, and director of all staff members employed by the Association.

6.25 The EO shall be appointed by the Board based on recommendation from a hiring committee struck by the Board that includes, at minimum: the President, VP Finance & Services, and a GRC Representative elected by the GRC.

6.26 To be eligible for the position of EO, an individual must not have held a Directorship during the previous five (5) years.

6.27 The EO may be called upon by the Board to act as a representative and advocate of the Association and its policies, be responsible for the administration of the affairs of the Association, and shall always be accountable to the Board, the GRC, and the membership at large.

6.28 The EO shall be responsible for:

6.28.1 maintaining custody of all minutes and records of the Association.

6.28.2 preparing and keeping any books or records other than those mentioned elsewhere in these Bylaws.

6.28.3 registering all bylaw changes as approved at the AGM and filing the annual lobbying registry with the Alberta government as required.

6.29 The EO may be terminated, subject to the EO's employment contract, by unanimous vote of the Board and ratification by Two-Thirds Majority Vote at the GRC.
6.29.1 The Directors and EO may submit reports to the GRC outlining their positions.

6.29.2 The EO may appeal this decision to the Judicial Board within five (5) Business days.

7 Conflict of Interest

7.1 All immediate family relations, spousal, or otherwise interdependent relationships, as defined by Alberta law, between any Director, Commissioner and/or volunteer, except those described in Bylaws 7.2 and 7.3, shall be reported to the Board as outlined in the Association’s Code of Conduct Policy.

7.2 If a Commissioner is immediately related to, in a spousal, or otherwise interdependent relationship, with the Director to whom he/she directly reports, or such a relationship arises during his/her term of office, that Commissioner shall report to the whole Board as outlined in the Association’s Code of Conduct Policy.

7.3 If an adult interdependent relationship (i.e.: spousal, or otherwise interdependent relationship) as defined by Alberta law, between any Directors arises during their term of office; they must announce their conflict of interest to the Board, as specified in Bylaw 6.6.2.

7.4 A Director or officer who is a party to a material contract or material transaction or proposed material contract or proposed material transaction with the Association, or is a director or officer of or has a material interest in any person who is a party to a material contract or material transaction or proposed material contract or proposed material transaction with the Association, shall disclose fully the nature and extent of his interest to the Board. No such Director shall vote on any resolution to approve such contract or transaction. If a material contract or material transaction is made or entered into between the Association and one or more of its Directors or officers, or between the Association and another person of which a Director or officer is a director or officer or in which such Director or officer has a material interest:

7.4.1 the contract or transaction is neither void nor voidable by reason only of that relationship, or by reason only that a Director with an interest in the contract or transaction is present at or is counted to determine the presence of a quorum at a meeting of Directors or of a committee of Directors that authorized the contract or transaction; and

7.4.2 a Director or officer or former Director or officer to whom a profit accrues as a result of the making of the contract or transaction is not liable to account to the Association for that profit by reason only of holding or having held office as a Director or officer, if the Director or officer or former Director or officer disclosed the interest in accordance with this Section 7 and the contract or transaction was approved by the Directors or the Members and it was reasonable and fair to the Association at the time it was approved.

7.5 Even if the conditions set out above in this Section 7.4 are not met, a Director or officer...
acting honestly and in good faith is not accountable to the Association for any profit realized from a material contract or material transaction for which disclosure is required, and the material contract or material transaction is not void or voidable by reason only of the interest of the Director or officer in the material contract or material transaction, if:

7.5.1 the material contract or material transaction was approved or confirmed by special resolution at a meeting of Members;

7.5.2 disclosure of the interest was made to the Members in a manner sufficient to indicate its nature before the material contract or material transaction was approved or confirmed; and

7.5.3 the material contract or material transaction was reasonable and fair to the Association when it was approved or confirmed.

8 Finances and Properties

Membership Fees

8.1 The Association shall have the power to levy fees, including a membership fee, to be paid annually by all Active Members to conduct the affairs of the Association.

8.1.1 In order to introduce a new fee or levy, the new fee and/or levy must be passed by simple majority through referendum. The amount and purpose must be clearly stated in the referendum question(s) subject to bylaw 16.

8.2 In each fiscal year, the GRC shall ratify by simple majority the amount of the membership fee, provided that such an amount does not exceed the membership fee of the previous fiscal year by more than fifteen (15%) percent. The membership fee may only be increased by more than fifteen (15%) percent from the previous year by referendum.

8.3 In each fiscal year, the GRC shall ratify by Majority Vote the amount of the Association’s Health and Dental fee, provided that such an amount does not exceed the Association’s Health and Dental fee of the previous fiscal year by more than twenty (20%) percent. The Health and Dental fee may only be increased by more than twenty (20%) percent from the previous year by referendum.

8.4 All Association fees paid to the Registrar’s Office of UCalgary shall be credited to an Association account or accounts at a certified financial institution or institutions in Calgary.

Signing Authority

8.5 The Association shall require a minimum of two (2) signatories to sign any legal or financial documentation relating to the Association or to withdraw funds from an Association account as outlined in the Association's Finance Policy.

8.5.1 The only eligible signatories are the Directors and the Executive Officer.

Examination of Finances
8.6 The financial records (and other books and records) of the Association may be examined by any Active Member after due notice has been given to the VP Finance & Services or a designated Director who shall establish a suitable time and place. The examination shall take place on the UCalgary campus in the presence of a Director.

Fellowships

8.7 Directors shall not be remunerated for any services they perform as volunteers.

8.8 The GRC, in accordance with the Association’s Volunteer Policy, shall have the power to recommend that any deserving Active Member may be awarded a Volunteer Fellowship.

8.9 The value of all Volunteer Fellowships shall be based on Association policy.

8.10 If any Active Member receiving a Volunteer Fellowship resigns, is removed from office, or is unable to fulfill his/her duties, the Board may reallocate her/his Volunteer Fellowship as outlined in the Association’s Volunteer Policy.

8.11 No individual can receive more than one volunteer fellowship simultaneously.

8.11.1 If a Director resigns, is removed, or is otherwise permanently unable to fulfill his/her duties, the fellowship of that Directorship may be shared by two or more Directors until such time as an election can be held in accordance with bylaw 6.23.

Finance Standing Committee

8.12 The Finance Standing Committee (FSC) shall consist of:

8.12.1 the President ex officio and the Executive Officer ex officio (non-voting).

8.12.2 the VP Finance & Services, who is Vice-Chair of the FSC.

8.12.2.1 In the absence of the VP Finance and Services, his/her voting rights shall pass to the President. The President may only vote in the absence of the VP Finance and Services.

8.12.3 the FSC Chair, an Active Member elected by the GRC at its April Meeting.

8.12.4 at least three and no more than six other Active Members, one of which must be a GRC Representative, and granted membership by FSC consensus.

8.12.5 no member who is immediately related, in a spousal, common law or otherwise interdependent relationship, as defined by the Alberta Ministry of Justice, to/with a Director during the same term of office as subject to Bylaw 7.3 and the Association’s Conflict of Interest Policy.

8.13 Quorum of the committee shall consist of at least four (4) voting members:

8.13.1 one of whom must be President or VP Finance & Services,

Graduate Students Association of the University of Calgary Bylaws
Submitted for Approval by AGM: Sept. 27, 2016

WSLEGAL/076420/00002/15733670v1
8.13.2 one of whom must be Chair or Vice-Chair of the FSC, and
8.13.3 fifty (50) percent or greater of whom must be non-Directors.

8.14 The FSC shall:
8.14.1 review the financial records and investments of the Association on a regular basis.
8.14.2 make recommendations to the Board regarding fee changes and the draft budget for the following financial year

8.14.2.1 Fees and the budget must be approved by the FSC prior to being presented to GRC for final approval
8.14.3 ensure that an annual audit of the Association is performed.
8.14.4 responsible for the selection and approval of an Auditor.
8.14.5 elect its Chair through the GRC at its April Meeting as per Bylaw 15.3.

8.15 The FSC Chair and Vice-Chair shall:
8.15.1 maintain a record of current FSC membership.
8.15.2 schedule all FSC meetings.
8.15.3 record and file minutes for each FSC meeting.
8.15.4 prepare an agenda for each FSC meeting, including any submissions from GRC or interested Active Members.
8.15.5 provide an oral and written report on the finances of the Association to the GRC and the Board in the Fall and Winter Academic terms,

8.15.5.1 Normally these reports will occur at the September AGM and the April GRC meeting.

8.16 In addition to shared Chair responsibilities, as per Bylaw 8.14, the FSC Vice-Chair (VP F&S) shall be:
8.16.1 responsible for overseeing the budgeting process with Association Staff and in consultation with FSC.
8.16.2 the liaison between the Board and FSC, specifically regarding financial matters of the Association.
8.17 The FSC Chair may resign at any time by submitting a letter of resignation either in-person or by electronic means to the President, the Speaker, or the Executive Officer. This resignation takes place effective the date specified in this letter.

8.18 The FSC Chair may be removed from his/her position by a Majority Vote of the FSC.

8.19 Should the position of the FSC Chair become vacant,

8.19.1 The President and VP Finance & Services may appoint an interim chair until a new chair who must be a member of the FSC and GRC can be elected at the next possible GRC meeting.

8.19.1.1 The interim chair shall have the same duties and responsibilities as the FSC Chair

8.19.2 The President and VP Finance & Services shall appoint a new FSC Chair subject to unanimous approval by FSC and majority approval by GRC.

8.20 Deliberations and decisions of the FSC shall be considered advisory to the Board, except in the cases of budget, fees, and auditors, in which case the FSC deliberations and decisions shall be considered recommendations to GRC.

8.21 FSC shall have oversight over the following financial activities of the Association:

8.21.1 Contingency Fund

8.21.1.1 The FSC will oversee the use of the Contingency Fund such that requests to utilize Contingency Fund:

8.21.1.2 Less than $10,000 shall be reviewed by the FSC

8.21.1.3 In excess of $10,000 must be approved by the FSC in advance

8.21.2 Capital Replacement Fund

8.21.2.1 The FSC will oversee the use of the Capital Replacement Fund such that requests to utilize funds from the Capital Replacement Fund:

8.21.2.2 Less than $10,000 shall be reviewed by the FSC

8.21.2.3 In excess of $10,000 must be approved by the FSC in advance

Borrowing of Funds

8.22 For the purpose of carrying out its Objects, the Association may borrow or raise or secure the payment of money in any manner it thinks fit and, in particular, by the issue of debentures, but this power shall only be exercised with the approval of the Board and in no
case shall debentures be issued without the sanction of a Special Resolution of the Members in accordance with the Societies Act. Furthermore, all new and outstanding loans, borrowings or indebtedness are subject to the following conditions:

8.22.1 The FSC shall be notified of any new loan, borrowing or indebtedness less than $10,000 at its next meeting.

8.22.2 Any new loan, borrowing or indebtedness in excess of $10,000:

8.22.2.1 shall be approved by the FSC.

8.22.2.2 the GRC shall be notified of at its next meeting.

8.23 If the total amount of outstanding loans, borrowings and indebtedness:

8.23.1 exceeds $25,000, but not $100,000, all new loans, borrowings or indebtedness shall be approved by Majority Vote of the GRC.

8.23.2 exceeds $100,000, but not $500,000, all new loans, borrowings or indebtedness shall be approved by Majority Vote at an AGM or SGM.

8.23.3 exceeds $500,000, all new loans, borrowings or indebtedness shall be approved by Referendum.

8.24 No Member shall be, in the Member's individual capacity, liable for any debt, obligation or liability of the Association.

Financial Year

8.25 Unless otherwise recommended by the GRC, or pursuant to a change to the UCalgary fiscal year, the fiscal year of the Association shall terminate on the 31st day of March in each year.

Properties of the Association

8.26 Any and all property (whether tangible or intangible), including but not limited to The Last Defence Lounge, the Association Offices, any other leased or owned property, and fixtures, furnishing and technologies, or intellectual property, in any form, shall remain the sole property of the Association. All use of and access to said property is restricted solely to Active Members who have put forth the appropriate request where required.

8.26.1 Associate Members, Honorary Members and guests of Active Members shall have use of and access to said property only by explicit permission of the Board.

8.26.2 Capital Asset inventory will be completed on a yearly basis as outlined in the Association’s Finance Policy

9 Graduate Representative Council

Authority
9.1 Except where the Objects, Bylaws, policies or procedures of the Association specify otherwise, the GRC shall have the authority to:

9.1.1 review Association policies and procedures passed by the Board.
9.1.2 approve the Association’s annual budget and fees.
9.1.3 monitor the Board through the GRC reporting practice.

9.2 The GRC has the authority to enforce appropriate behaviour by all Members and representatives of the Association. If it is deemed necessary by the GRC,

9.2.1 any representative of the Association, including a member of the Board, and GRC Representatives, may be removed from her/his position by a Two-Thirds Majority Vote of the GRC.

9.2.1.1 Any representative removed by the process outlined in 9.2.1 cannot hold a representative role of the Association for a period of two (2) years from the date of removal.

9.2.2 any Member may be reprimanded by removal of his/her membership privileges, either in whole or in part, temporarily or permanently, by a unanimous vote by the Board. If the Board votes unanimously to temporarily or permanently remove Membership privileges, the impacted Member may appeal to the Judicial Board in writing within five (5) business days of the decision. To uphold the Board’s decision, the Judicial Board must also vote unanimously in favour of the Board’s decision. The Judicial Board’s ruling is final.

Composition

9.3 The GRC shall consist of voting members: Graduate Representatives and the Board; Commissioners and the Clerk of the GRC (if a Graduate Representative); and non-voting members: Speaker, Consortium Representatives, Commissioners and the Clerk (if not a Graduate Representative).

Speaker of the GRC

9.4 The Speaker of the GRC (the Speaker) shall:

9.4.1 be an Active Member.
9.4.2 be elected by the GRC at its April Meeting as per Bylaw 15.3.
9.4.3 be the liaison between the GRC and the Board.
9.4.4 chair all meetings of the GRC, the AGM and any SGMs.
9.4.5 ensure the maintenance of the official GRC membership list.
9.4.6 ensure that minutes are taken for each meeting by the Clerk.
9.4.7 accept resignations if necessary and communicate all resignation notices to the Board and the Executive Officer.
Bylaws 2016/17

9.4.8 be responsible for the interpretation of the Bylaws and meeting procedures for the purposes of GRC meetings, AGMs and SGMs

9.4.8.1 Any dispute with the Speaker’s interpretation of the Bylaws or meeting procedures shall be heard by the Judicial Board

9.4.9 serve as non-voting Chair of the Judicial Board as per bylaw 17.4.2.

9.5 The term of office for the Speaker shall normally begin at 12:00 AM on May 1 and shall end at 11:59 PM on April 30 the following year.

9.6 In the event of the absence of the Speaker, the GRC shall elect a Speaker pro tempore by Majority Vote.

9.7 The Speaker shall have no vote in the GRC.

9.7.1 The Speaker may be removed from his/her position upon a unanimous recommendation by the Board to the GRC. In order for the Speaker to be removed a Two-Thirds Majority vote by the GRC is required.

9.7.1.1 Should the Speaker be removed from their position, he/she will have the ability to vote at GRC meetings if he/she is a member of GRC as per Bylaw 9.3 and shall retain his/her ability to vote at an AGM so long as he/she is an Active Member of the Association.

Clerk of the GRC

9.8 The Clerk of the GRC (the Clerk) shall:

9.8.1 be an Active Member.

9.8.2 record all minutes of the GRC and of any AGM or SGM.

9.8.3 retain his/her voting privileges if a GRC Representative.

9.8.4 be elected by the GRC at its April Meeting as per Bylaw 15.3.

9.9 The Clerk may be removed from his/her position upon a unanimous recommendation by the Board to the GRC. In order for the Clerk to be removed a Two-Thirds Majority Vote by the GRC is required.

9.9.1 Should the Clerk be removed from their position, he/she will have the ability to vote at GRC meetings if he/she is a member of GRC as per Bylaw 9.3 and shall retain his/her ability to vote at an AGM so long as he/she is an Active Member of the Association.

Selection of Graduate Representatives

9.10 Each Departmental Graduate Association (DGA) or department authorized by UCalgary to operate a graduate program shall be represented by one or more Graduate Representative(s).
DGAs or authorized departments with:

9.10.1 1-25 Active Members shall be represented by one (1) Graduate Representative.

9.10.2 26-100 Active Members shall be represented by two (2) Graduate Representatives.

9.10.3 101-200 Active Members shall be represented by three (3) Graduate Representatives.

9.10.4 201-500 Active Members shall be represented by four (4) Graduate Representatives.

9.10.5 501 or more Active Members shall be represented by five (5) Graduate Representatives.

9.11 Consortiums may appoint up to two (2) non-voting representatives.

9.11.1 If a Consortium Representative is a voting Graduate Representative of a DGA, he/she retains his/her DGA voting privileges.

9.12 Active Members who have been removed as Graduate Representatives under Bylaw 9.2 or Bylaw 9.22 shall be ineligible to be a Graduate Representative or run for a Directorship for twelve (12) months.

9.13 Any Graduate Representative position that becomes vacant shall be filled by the appropriate DGA or department, according to DGA Policy.

9.13.1 The new representative shall be official once the Speaker and the Association’s office have been notified either in writing or by electronic means.

9.14 The term of office of each Graduate Representative shall be determined by his/her DGA or Consortium in accordance with that group’s Bylaws.

9.15 A DGA or department may not select an Association Director as a Graduate Representative.

9.16 If a Graduate Representative is elected to the Board, her/his position as a Graduate Representative shall be considered vacant once he/she has assumed the Directorship.

Voting Rights

9.17 Each voting GRC member as defined in Bylaw 9.3, including Commissioners and the Clerk, (if also a Graduate Representative), shall have one (1) vote and shall be able to exercise this vote in all GRC meetings.

Duties

9.18 The duties of a Graduate Representative are:

9.18.1 to attend GRC meetings and represent the interests of Active Members in his/her department.

9.18.2 to disseminate information to Active Members in her/his department.
Alternate Representatives

9.19 A Graduate Representative or DGA shall have the power to appoint an official Alternate from her/his department or faculty to attend the GRC and exercise a proxy vote in his/her place.

9.19.1 An Alternate must be an Active Member.

9.19.2 The Speaker and the Association’s office are to be informed, in writing, by the Graduate Representative prior to a GRC Meeting.

Removal or Resignation of Graduate Representatives

9.20 Any GRC Representative may resign at any time by submitting a letter of resignation either in-person or by electronic means to the President, the Speaker, or the Executive Officer. This resignation takes place effective the date specified in this letter.

9.21 Any Graduate Representative who is absent without an Alternate for more than two (2) meetings in an academic year may be removed as a Graduate Representative by Two-Thirds Majority Vote of the GRC.

10 GRC Meetings

GRC Meeting

10.1 All meetings of the GRC shall be run in general accordance to Robert's Rules of Order as interpreted by the Speaker, unless overruled by the Association’s Policies, Bylaws, policies or procedures or by resolution of the GRC.

10.2 A Two-Thirds Majority Vote by the GRC shall be required to modify the rules of order for the duration of that meeting.

Participation in GRC Meetings

10.3 The GRC may resolve to conduct any meeting or part of a meeting in camera by Majority Vote. Non-members of the GRC, except for individuals invited to observe as part of the resolution, must leave the room during any such meeting.

Quorum

10.4 Quorum for GRC meetings shall be satisfied by the attendance of at least one (1) representative or alternate from at least fifty (50) percent of all DGAs or departments having representatives.

10.4.1 If a quorum is present at the opening of the meeting of Members, the Members present may proceed with the business of the meeting of Members, notwithstanding that a quorum is not present throughout the meeting of Members. If a quorum is not present at the opening of any meeting of Members, discussion may continue, but all votes must take place at the next meeting where quorum is met, subject to 10.5.
10.5 If quorum is not achieved at a GRC meeting, then quorum for the next meeting shall be met by one (1) representative or alternate from at least twenty-five (25) percent of all DGAs or departments having Representatives.

Notice of Meetings

10.6 The Speaker, with oversight by the VP Student Life, shall ensure that notice of all GRC meetings is given to all Graduate Representatives no less than five (5) days prior to the scheduled meeting.

10.6.1 Notice shall include the proposed meeting's agenda, necessary reports, and any proposed resolutions.

Errors of Omission in Notice

10.7 No error or omission in giving notice of any meeting or adjourned meeting of the GRC shall invalidate such meeting or make void any proceedings taken thereat and any member of the GRC may at any time waive notice of any such meeting and may ratify, approve, and confirm any or all proceedings taken or had thereat. For the purpose of sending notice to any member of the GRC for any meeting or otherwise, the address of the member of the GRC shall be his/her last email address recorded on the books of the Association.

Frequency and Duration of Meetings

10.8 The GRC shall hold at least seven (7) regular meetings per year, subject to the following restrictions:

10.8.1 only one (1) regular meeting may be held in each calendar month.

10.8.2 regular meetings must be scheduled in October, November, January, February, March, and April.

10.9 The GRC may call additional meetings of the GRC by a Majority Vote of GRC.

Rescinding Motions

10.10 A motion passed at a GRC meeting may be rescinded by a Two-Thirds Majority Vote of the GRC or by Referendum.

11 Annual General Meetings

Annual General Meetings

11.1 The AGM shall be held each year during the Fall term, no later than September 30.

Announcement of Annual General Meetings

11.2 The President shall ensure that the AGM is announced by public electronic means at least twenty-one (21) days and at most forty (40) days prior to the date of the AGM. This
announcement shall include:

11.2.1 a proposed agenda.
11.2.2 a summary of material changes to the Objects, and/or Bylaws.

11.2.2.1 a description of where the complete text of such proposed amendments may be viewed by the membership.

11.2.3 a copy of audited financial statements and the Association’s annual budget.

Errors of Omission in Notice

11.3 No error or omission in giving notice of any AGM or any adjourned AGM shall invalidate such meeting or make void any proceedings taken thereat and any Member may at any time waive notice to any such meeting and may ratify, approve and confirm any or all proceedings take or had thereat. For the purpose of sending notice to any Member, Director or officer for any meeting or otherwise, the email address of any Member, Director or officer shall be his/her last email address recorded on the books of the Association.

Quorum

11.4 The quorum for the AGM shall be sixty (60) Active Members, unless the total number of Active Members is less than six hundred (600), in which case the quorum shall be ten (10) percent of the Active Members.

11.5 All Active Members present in person shall count towards the quorum and be eligible to vote.

11.6 Proxy votes are not permitted at an AGM.

11.7 If a quorum is present at the opening of the meeting of Members, the Members present may proceed with the business of the meeting of Members, notwithstanding that a quorum is not present throughout the meeting of Members. If a quorum is not present at the opening of any meeting of Members, discussion may continue, but all votes must take place at a SGM or AGM where quorum is met.

11.7.1 If quorum is not met at the AGM or SGM, then a SGM must be announced within thirty (30) days of the meeting where quorum is not met.

Business of Annual General Meetings

11.8 The business of each AGM shall include:

11.8.1 the reading, considering, and approval of the minutes of the previous AGM.
11.8.2 the consideration of proposed amendments, if any, to the Objects or Bylaws.
11.8.3 the review of the Association’s audited financial statements.
11.8.4 review of the Association’s budget.
11.8.5 any business not requiring notice that the AGM wishes to consider.
11.9 The Speaker shall chair the AGM and any SGMs. If the Speaker is absent, those present shall elect a Speaker pro tempore by Majority Vote.

12 Special General Meetings

12.1 SGMs may be called either by a decision of the Board, or upon receipt by the VP Student Life of a petition signed by at least ten (10) percent of Active Members requesting such a meeting.

12.1.1 In the case of a petition, the Board shall give notification of a SGM within thirty (30) days of receipt of the petition.

12.1.2 The quorum for a SGM shall be fifty (50) Active Members.

12.1.3 In the case of dissolution of the Association as outlined in Article 18.2 the Board will give notice, by electronic means, of a SGM within thirty (30) days of the GRC vote.

12.2 The method and timeframe for notification for SGM shall be the same as outlined for AGM above, except that the announcement of SGM shall include:

12.2.1 a proposed agenda.

12.2.2 a summary of any proposed amendments to the Objects and/or Bylaws.

12.2.2.1 A description of where the complete text of such proposed amendments may be viewed by the membership.

12.2.3 a copy of audited financial statements and the Association’s annual budget shall not be required if the sole purpose of the SGM is to amend the Association’s Objects, and/or Bylaws.

12.2.3.1 A copy of audited financial statements and the Association’s annual budget shall be required in the event that the SGM is called to dissolve the Association according to Bylaw 17.2.

12.3 The quorum for a SGM shall be fifty (50) Active Members.

12.4 All Active Members present in person shall count towards the quorum and be eligible to vote.

12.5 Proxy votes are not permitted at an SGM.

12.6 In the event that quorum is not achieved, discussion may continue, but all votes must take place at a SGM where quorum is met.

12.6.1 If quorum is not met at the SGM, then a second SGM must be announced within thirty (30) days of the meeting where quorum is not met.
13 Amending the Objects and Bylaws

13.1 Amendments to the Objects or Bylaws must be done by Special Resolution at the AGM or a SGM.

13.2 The proposed amendments, together with a copy of the text of the resolution approving the proposed amendments, shall be made available to all Members with the notice of AGM or SGM.

13.3 Amendments to the Objects or Bylaws do not take effect until registered by the Registrar.

13.3.1 The Executive Officer will submit the amended Objects or Bylaws to the Registrar for registration within fourteen (14) days of the AGM.

13.4 Notice of amendments to the Objects must (according to the Societies Act) at the expense of the Association, be published in Alberta Gazette or the Registrar’s periodical published under the Business Corporations Act.

13.5 Amendments of the Objects and Bylaws must meet any and all stipulations of the Societies Act.

14 Election of the Board of Directors

14.1 A general election shall take place in the Winter semester of each year. The voting days for the General Election shall be the second Monday in March and the subsequent day.

14.1.1 Only Active Members are allowed to vote in the Associations elections

14.1.1.1 Each active Member shall have one (1) vote per elected position. Proxies are not allowed.

14.2 The CRO shall announce the holding of a general election at least twenty-one (21) days and at most forty (40) days prior to the second Monday in March.

14.2.1 The announcement shall include the procedures as outlined in the Election Policy for nomination, and a list of available positions.

14.2.2 A nominee shall be considered elected by default if no other nominations are made for that position.

14.3 The CRO shall organize and chair a public forum during the campaign period.

14.3.1 All candidates must attend the public forum or request accommodation with the CRO.

14.3.2 Candidates who fail to attend the public forum or request accommodation may be disqualified from the election by the CRO.

14.4 Should an issue arise in relation to the election, an appeal may be made within two (2) business days of the end of the voting period to the Board. Once received, the Board will
Bylaws 2016/17

convene the Judicial Board within two (2) business days. The Judicial Board will release their findings and recommended course(s) of action within two (2) business days after convening. The Judicial Board’s ruling shall be final.

Nominations for the Board of Directors

14.5 Nominations for all directorships shall be made in writing and shall be signed by the nominator, who must be an Active Member, and by five other Active Members, and shall bear the signature of the nominee to signify acceptance of the nomination.

14.5.1 Nominations shall remain open until 4:30 PM on the ninth (9th) business day following the initial election announcement, at which time a campaign period lasting a minimum of five (5) business days shall commence.

14.6 No Active Member may nominate more than one person for each Directorship.

Eligibility

14.7 An Active Member shall be ineligible as a candidate if he/she has served two (2) terms, as a voting member on the Board.

14.7.1 Any portion of a term served as a Director, including one beginning with a by-election, that ends with resignation or removal shall be considered a full term.

14.7.2 The term of a Director that begins with a by-election and lasts no more than six months, defined here as no more than 183 days, shall not count towards the restriction imposed in Bylaw 14.7.

14.8 An Active Member shall be ineligible as a candidate if he/she is unable to commit to performing his/her Directorship duties on the UCalgary campus eleven (11) months of the twelve (12) months of the term of office, or appropriately prorated in the case of by-election or appointment of less than twelve (12) months.

14.9 If a Director resigns or is removed during her/his regular term of office, he/she will be considered ineligible for any Directorship for a period of two (2) years following the removal or resignation. In special circumstances where the Director has resigned he/she may be exempt from this provision by unanimous vote of the Board.

14.10 A candidate shall not run in a slate, defined here as a group of candidates who run for elected office on a similar platform for mutual advantage, real or apparent as determined by the CRO, and shall be elected individually as outlined in the Election Policy.

14.11 A candidate shall be considered ineligible for a Directorship if the prospective candidate is immediately related to, in a spousal, or otherwise interdependent relationship with a candidate for the aforesaid positions during the same term of office as outlined in the Association’s Conflict of Interest Policy. If a conflict of interest as outlined in Bylaw 7 above arises during their term of office, a Director must announce their conflict of interest to the Board, as specified in Bylaw 6.6.2.
Graduate Students Association of the University of Calgary Bylaws

Bylaws 2016/17

14.12 The election of a Director to fill a vacant Directorship shall proceed as indicated in the Association’s Electoral Policy.

Election Campaigning

14.13 Only Active Members may campaign in or participate in activities related to an Association election.

14.14 The CRO shall allow for a minimum of five (5) and a maximum of fifteen (15) full business days of campaigning, immediately preceding the first day of voting.

14.15 Following the campaign period, the CRO shall allow at least two (2) uninterrupted business days for voting.

14.16 Voting shall take place via secure electronic process (such as D2L) or by use of a physical ballot system as outlined in the Election Policy.

Election Results

14.17 After the end of the voting period, the votes shall be counted by the CRO.

14.17.1 The counting of votes shall be witnessed by a neutral third party appointed by the CRO.

14.17.2 Each Candidate may appoint a scrutineer to witness the counting.

14.18 The CRO shall make public the results of the Election within twenty-four (24) hours and shall submit written reports within ten (10) business days, including the vote tallies, the number of spoiled ballots, and any irregularities that may have taken place, to the Speaker for disclosure at the next GRC meeting.

15 Elections conducted by the GRC

15.1 The GRC shall be responsible for electing the Speaker, the CRO, the Clerk, the Judicial Board, and the FSC Chair each year.

15.2 The GRC shall also be responsible for electing Directors through a by-election when such a position becomes vacant during a normal term of office as described in Bylaw 6.23.2.

Speaker, CRO, Clerk, and FSC Chair

15.3 The election of the Speaker, CRO, Clerk, and FSC Chair shall proceed as follows:

15.3.1 The Speaker, CRO, Clerk and FSC Chair shall be elected by the GRC at its April Meeting.

15.3.2 The Speaker shall call for nominations from the floor. No Graduate Representative may nominate more than one Active Member for each position.

15.3.3 A nominee shall be considered elected by default if no other nominations are
made for that position.

15.3.4 voting shall be conducted using separate preferential ballots for each contested position.

15.3.5 the counting process shall proceed as outlined in the Association's Electoral Policy.

15.4 Chief Returning Officer

15.4.1 The GRC shall elect a CRO each year for a twelve (12)-month term, as described in Bylaw 15.3.

15.4.2 For the duration of his/her term, the CRO shall be an Active Member, shall remain impartial and shall be accountable to the Judicial Board and the GRC for proper conduct of electoral processes.

15.4.3 Appeals of CRO decisions shall be filed with the Judicial Board, in accordance with Bylaw 14.4.

15.4.4 In a written contract approved by the Board, the CRO shall agree to abide by the Bylaws and administer the General Election and any Referenda according to Election Policy.

15.5 Should an issue arise in relation to the GRC election process, an appeal may be made within two (2) business days of the end of the GRC voting period to the Board. Once received, the Board will convene the Judicial Board within two (2) business days. The Judicial Board will release their findings and recommended course(s) of action within two (2) business days after convening. The Judicial Board’s ruling shall be final.

Judicial Board

15.6 The Judicial Board shall consist of seven (7) Graduate Representatives, selected by ballot box containing the names of eligible GRC members by the Speaker at the October GRC Meeting each year.

16 Referendums

Referendum Initiation

16.1 A Referendum must be initiated by the CRO upon:

16.1.1 resolution by the GRC, a SGM or an AGM.

16.1.2 submission by an Active Member to the Speaker of a petition bearing the signatures of at least ten (10) percent of all Active Members.

16.2 The CRO shall have all privileges, responsibilities and liabilities in the Referendum as described in the Association’s Election Policy and under the Association Bylaws for the General Election.
16.3 After the Referendum is initiated, the CRO shall announce the Referendum Date and finalize the Referendum Questions(s) at the next GRC meeting.

16.3.1 Between the initiation of a Referendum and the associated Referendum Date, there shall be no fewer than thirty (30) days and no more than ninety (90) days.

16.3.1.1 If the referendum falls in the summer, then it shall be deferred until the Fall term.

16.3.2 Within the academic year, the Referendum Date must be within the start and end dates of either the Fall or Winter terms, as specified by the UCalgary Calendar.

16.4 All Referendum Questions must be in the form of a yes or no question, where “Yes” shall indicate the desire to change the status quo and “No” shall indicate the desire to retain the status quo.

16.5 The CRO shall announce the holding of a Referendum at least twenty-one (21) days prior to the Referendum Date.

Referendum Campaigning

16.6 Only Active Members may campaign in or participate in activities related to an Association referendum.

16.7 Individuals representing each side of each Referendum Question (“Yes” and “No”) shall be encouraged to organize a Supporting Committee. The functioning of these committees shall follow the Association’s Referendum Policies and Procedure document.

16.8 The CRO shall allow for a minimum of five (5) and a maximum of fifteen (15) full business days of campaigning, immediately preceding the first day of voting.

16.9 Following the campaign period, the CRO shall allow at least two (2) uninterrupted business days for voting.

16.10 Voting by Active Members shall take place via secure electronic process (such as D2L) or by use of a physical ballot system as outlined in the Referendum Policy.

Referendum Results

16.11 After the end of the voting period, the votes shall be counted by the CRO.

16.11.1 The counting of votes shall be witnessed by a neutral third party appointed by the CRO.

16.11.2 Each Supporting Committee may appoint a scrutineer to witness the counting.

16.12 At least ten (10) percent of all Active Members must have voted for the Referendum to be considered valid.

16.13 A simple majority of “Yes” votes is required for a change in the status quo.
16.14 The CRO shall make public the results of the Referendum within twenty-four (24) hours and shall submit written reports within ten (10) business days, including the vote tallies, the number of spoiled ballots, and any irregularities that may have taken place, to the Speaker for disclosure at the next GRC meeting.

16.15 The results of a valid Referendum must be enacted as follows:

16.15.1 any actions required by the result of a valid Referendum shall be initiated by the Board or the GRC, as required, within thirty (30) days or as reasonably possible after the submission of the CRO's report to the Speaker.

16.15.2 should disputes arise over the enactment of a Referendum result, the matter shall be referred to the Judicial Board.

16.16 Should an issue arise in relation to the referendum, an appeal may be made within two (2) business days of the end of the referendum voting period to the Board. Once received, the Board will convene the Judicial Board within two (2) business days. The Judicial Board will release their findings and recommended course(s) of action within two (2) business days after convening. The Judicial Board’s ruling shall be final.

17 Judicial Board

Authority

17.1 The Judicial Board is granted authority by the GRC.

17.2 The rulings and recommendations of the Judicial Board are final.

Obligations

17.3 The Judicial Board shall arbitrate all disputes regarding adherence to the Objects and Bylaws and Association policies and/or procedures, including any disputes arising from an election, and as recommended by the Board.

Composition

17.4 The Judicial Board shall consist of:

17.4.1 seven (7) voting Graduate Representatives,

17.4.1.1 These representatives are selected by ballot box containing the names of eligible GRC Members as outlined in Bylaws 9.3 and 9.10 by the Speaker at the October GRC Meeting each year.

17.4.2 the GRC Speaker as a non-voting chair;

17.4.2.1 If the Speaker is unavailable or subject to a Conflict of Interest, then the chair shall be the Chair of Finance Standing Committee; if the Speaker and the Chair of Finance Standing Committee are unavailable, then the chair shall be the Chair of the Governance Committee.
17.5 Graduate Representatives have the right to refuse a position on the Judicial Board.

17.6 If a member of the Judicial Board ceases to be a Graduate Representative, or is unable to execute the duties of a Judicial Board member, her/his position on the Judicial Board shall be deemed vacant.

17.7 The Speaker shall fill any Judicial Board vacancies selected by ballot box containing the names of eligible GRC Members by the Speaker at the next GRC meeting.

17.7.1 If a vacancy arises during a month without a GRC meeting, then the Speaker shall fill any Judicial Board vacancies by ballot box containing the names of eligible GRC Members and notify him/her via electronic communication. The selected representative shall become a member of the Judicial Board upon acknowledgement of appointment.

Initiating a Dispute resolution process

17.8 Any Active Member may raise a dispute regarding the failure to adhere to the Objects or Bylaws or to Association policies and procedures by communicating to the Board, in writing, the nature of the dispute, clearly stating which provision(s) of the Objects, Bylaws, or Association policy or procedure(s) that are under dispute. Where applicable, the Board shall forward a copy of this communication to all individuals and bodies within the Association that are involved in the dispute, and shall request written responses to the communication.

17.8.1 Should the dispute involve the Board, or a member of the Board, the person raising the dispute may submit their dispute to the Speaker.

Initial Dispute Mediation

17.9 The Board shall attempt to mediate and resolve any dispute raised under Bylaw 17.8.

17.9.1 The Board may seek the assistance of the Ombudsperson or their equivalent, within fourteen (14) days of the initial dispute, to act as a neutral mediator.

17.9.2 Between fourteen (14) days and six (6) weeks after a dispute has been raised, any party involved in the dispute may request that the Board refer any unresolved matters to the Judicial Board. Such requests must be made in writing.

17.9.3 The Board shall act on any valid requests received under Bylaw 17.9.2 by forwarding all written communications sent or received regarding the dispute, and any other relevant documentation and records, to the Judicial Board for review.

17.9.4 The Board may refer a dispute to the Judicial Board before the fourteen (14) day limit specified in Bylaw 17.9.1 if they deem such an action to be in the best interests of the Association.

Roles of the Judicial Board

17.10 The Judicial Board shall consider all submissions that it receives regarding a dispute. The
Judicial Board may solicit additional information where appropriate.

17.11 Quorum for a meeting of the Judicial Board shall be five (5) Graduate Representative members, and the Chair of Judicial Board.

17.12 The Judicial Board may meet more than once to consider a case before making its ruling and recommendation(s).

17.12.1 All Judicial Board members present at any meeting must have been present at all previous meetings of the case under consideration.

17.13 The Judicial Board shall make a ruling on each element of the dispute by Two-Thirds Majority Vote only as to whether the direct interpretation or spirit of the Objects, Bylaws, or Association Policies or practices has been violated.

17.13.1 All voting members of the Judicial Board in attendance must vote on each ruling.

17.13.2 The Judicial Board may also make recommendations on potential consequences, up to and including impeachment, if a violation is determined to have occurred.

17.14 All meetings of the Judicial Board shall be held in camera.

**Judicial Board Rulings and Recommendations**

17.15 Rulings and recommendations of the Judicial Board shall be communicated to the Board and the GRC within five (5) days of being made unless otherwise stated herein. All Judicial Board rulings will be final.

17.16 The GRC has the authority to act on such ruling and recommendations in accordance with the Objects, Bylaws, and Association policies and procedures.

17.17 The GRC has the authority and responsibility to enforce the rulings of the Judicial Board and act upon their recommendations.

**18 Dissolution of the Association**

18.1 Dissolution of the Association shall be proposed by the Board to the GRC and only under two conditions:

18.1.1 where the Association is no longer financially viable and it has been determined by the Board that financial viability will not be restored by ordinary means within a reasonable length of time.

18.1.2 where the Objects of the Association are deemed no longer viable and it has been determined by the Board that there are no alternative Objects that are appropriate.

18.2 At such time as the GRC has deemed continuance impossible by seventy-five (75%) percent majority vote under the conditions stated in Bylaw 18.1.1 or 18.1.2, the GRC shall call a SGM to consider a resolution to dissolve. The resolution to dissolve shall state:
18.2.1 the reason for dissolution.
18.2.2 the plan for the distribution of remaining assets, if any.
18.3 A Special Resolution at a SGM shall be required to decide the question.
18.4 All funds held by the Association on dissolution shall be transferred to another not-for-profit organization with like-minded objects, goals and ideals to the Association as decided by Special Resolution at the SGM at which the dissolution of the Association is approved.
18.5 The dissolution of the Association must meet any and all stipulations of the Societies Act.

19 Liabilities

19.1 Protection of Directors and officers

No Director, Executive Officer, Commissioner, or a person of similar capacity or former Director, Executive Officer, Commissioner, or a person of similar capacity shall be liable for:

19.1.1 the acts, receipts, neglects or defaults of any other Director, Executive Officer, Commissioner, or a person of similar capacity or employee or Director, Executive Officer, Commissioner, or a person of similar capacity or employee;

19.1.2 joining in any receipt or act for conformity or for any loss, damage or expense happening to the Association through the insufficiency or deficiency of title to any property acquired by the Association or for or on behalf of the Association;

19.1.3 the insufficiency or deficiency of any security in or upon which any of the monies of or belonging to the Association is placed out or invested;

19.1.4 any loss or damage arising from the bankruptcy, insolvency or tortuous act of any person, firm or corporation including any person, firm or corporation with whom or which any monies, securities or effects is lodged or deposited;

19.1.5 any loss, conversion, misapplication or misappropriation of or any damage resulting from any dealings with any monies, securities or other assets belonging to the Association; or

19.1.6 any other loss, damage or misfortune whatever which may happen in the execution of the duties of his respective office of trust or in relation thereto,

19.1.7 unless the same happens by or through the Director’s, Executive Officer’s, Commissioner’s, or a person of similar capacity or former Director’s, Executive Officer’s, Commissioner’s, or a person of similar capacity’s failure to exercise the powers and to discharge the duties of his office honestly and in good faith with a view to the best interests of the Association, and in connection therewith to exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances, provided that nothing contained herein
Bylaws 2016/17

shall relieve a Director, Executive Officer, Commissioner, or a person of similar capacity from the duty to act in accordance with the Societies Act or relieve such Director, Executive Officer, Commissioner, or a person of similar capacity from liability under the Societies Act. If any Director, Executive Officer, Commissioner, or a person of similar capacity shall be employed by or shall perform services for the Association otherwise than as a Director, Executive Officer, Commissioner, or a person of similar capacity or shall be a member of a firm or a shareholder, director or officer of a body corporate which is employed by or performs services for the Association, the fact that the Director, Executive Officer, Commissioner, or a person of similar capacity is a Director, Executive Officer, Commissioner, or a person of similar capacity or also a member of the firm or a shareholder, director or officer of the body corporate does not disentitle such Director, Executive Officer, Commissioner, or a person of similar capacity or such firm or body corporate, as the case may be, from receiving proper remuneration for such services.

19.2   General

19.2.1   The Association shall indemnify and hold harmless a Director, Executive Officer, Commissioner, or a person of similar capacity, a former Director, Executive Officer, Commissioner, or a person of similar capacity who acts or acted at the Association's request as a Director, Executive Officer, Commissioner, or a person of similar capacity of an entity, and the Director’s, Executive Officer’s, Commissioner’s, or a person of similar capacity’s heirs and legal representatives, against all costs, charges and expenses, including an amount paid to settle an action or satisfy a judgment, reasonably incurred by such Director, Executive Officer, Commissioner, or a person of similar capacity in respect of any civil, criminal or administrative action or proceeding to which the Director, Executive Officer, Commissioner, or a person of similar capacity is made a party by reason of being or having been a Director, Executive Officer, Commissioner, or a person of similar capacity, or a Director, Executive Officer, Commissioner or a person of similar capacity of the entity if:

19.2.1.1   the Director, Executive Officer, Commissioner, or a person of similar capacity acted honestly and in good faith with a view to the best interests of the Association or, as the case may be, the person acted honestly and in good faith with a view to the best interests of the other entity for which the person acted as a director or officer or in a similar capacity at the Association’s request; and

19.2.1.2   in the case of a criminal or administrative action or proceeding that is enforced by a monetary penalty, the Director, Executive Officer, Commissioner, or a person of similar capacity had reasonable grounds for believing that his conduct was lawful.
19.3 Entitlement to Indemnity

19.3.1 Notwithstanding anything in this Part, a person referred to in Section 19.2 is entitled to indemnity from the Association in respect of all costs, charges and expenses reasonably incurred by the person in connection with the defence of any civil, criminal or administrative action or proceeding to which the person is made a party by reason of being or having been a Director, Executive Officer, Commissioner, or a person of similar capacity, or a Director, Executive Officer, Commissioner, or a person of similar capacity of an entity, if the person seeking indemnity:

19.3.1.1 was substantially successful on the merits in the person’s defence of the action or proceedings;

19.3.1.2 fulfills the condition set out in Subsections 19.2.1.1 and 19.2.1.2; and

19.3.1.3 is fairly and reasonably entitled to indemnity.

19.4 Advancement of Funds

19.4.1 The Association shall advance funds to a person in order to defray the costs, charges and expenses of a proceeding referred to in Section 19.2, but, if the person does not meet the conditions set out in Section 19.3, he/she shall repay the funds advanced.

19.5 Insurance

19.5.1 The Association may purchase and maintain insurance for the benefit of any person referred to in Section 19.2 against any liability incurred by the person:

19.5.1.1 in the person’s capacity as a Director, Executive Officer, Commissioner, or a person of similar capacity, except where the liability relates the person’s failure to act honestly and in good faith with a view to the best interests of the Association; or

19.5.1.2 in the person’s capacity as a Director, Executive Officer, Commissioner, or a person of similar capacity of another entity where the person acts or acted in that capacity at the Association’s request, except where the liability relates to the person’s failure to act honestly and in good faith with a view to the best interests of the entity.

19.6 Indemnity Agreements
19.6.1 The Association is hereby authorized to execute agreements evidencing its indemnity in favour of the persons referred to in Section 19.2 to the full extent permitted by these Bylaws and the law.